

SMASH 20 April 2021

ZULU Associates is active as an initiator, developer and operator of innovations in the marine component of logistic chains. Its goal is to enable **zero emission** operation of commercial vessels on short sea, coastal and inland waterways routes through **autonomous operation** and **alternative propulsion**.



Sustainability

Facts and figures

+1°C

As of 2017 humans are estimated to have caused approximately 1.0°C of global warming above pre-industrial levels.

1/3

Climate pledges under The Paris Agreement cover only one third of the emissions reductions needed to keep the world below 2°C.

+20cm

Sea levels have risen by about 20 cm (8 inches) since 1880 and are projected to rise another 30–122 cm (1 to 4 feet) by 2100.

\$26 trillion

Bold climate action could trigger at least US\$26 trillion in economic benefits by 2030.

13 CLIMATE

UNIVERSITY OF CAMBRIDGE

2050

To limit warming to 1.5C, global net CO2

emissions must drop by 45% between

2010 and 2030, and reach net zero

around 2050.

18 million

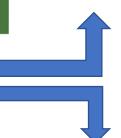
The energy sector alone will create

around 18 million more jobs by 2030,

focused specifically on sustainable

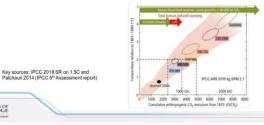
energy.

Take urgent action to combat climate change and its impacts



Urgency, scale and fairness in the collective response

- The carbon-intensity of economies must reduce by 40% by 2030 if the agreed 2°C limit is to be respected
- By mid-century, total greenhouse gas emissions need to be not only halted, but reversed – we need to figure out how to permanently remove CO₂ from the atmosphere in an affordable way
- The remaining carbon budget is 300 PgC (billion tonnes). Historical emissions were overwhelmingly from OECD countries. Current emissions are about equally from developed and developing countries, with the latter growing fast. The issue requires cooperation from both sides to be solved.





Zulu Associates Sustainability: European Green Deal





Zulu Associates Autonomous Operations

Autonomous operations enable major cost savings in the operation of vessels, in essence by:

- Lowers the operational cost by eliminating the crew while in transit (salaries, safety equipment, food & beverage, accommodation, transport,...)
- Lowers insurance costs due to improvement of safety due to reduction of human error and no humans on board
- Lowers energy costs (route planning, lower energy needs,...)
- Increases operational efficiency through digital exchanges with other vessels, ports, infrastructures and traffic controllers



Zulu Associates Autonomous Operations

- Autonomous operations allow relatively smaller vessels to be economically competitive with larger manned vessels. This also opens the door to use more sustainable logistic systems:
 - Propulsion systems are smaller and can therefore be sustainable
 - No higher energy needs due to narrow waterways
 - Redundancy is increased
 - No low water issues
 - No need for large infrastructures or terminals, increasing use of IWT

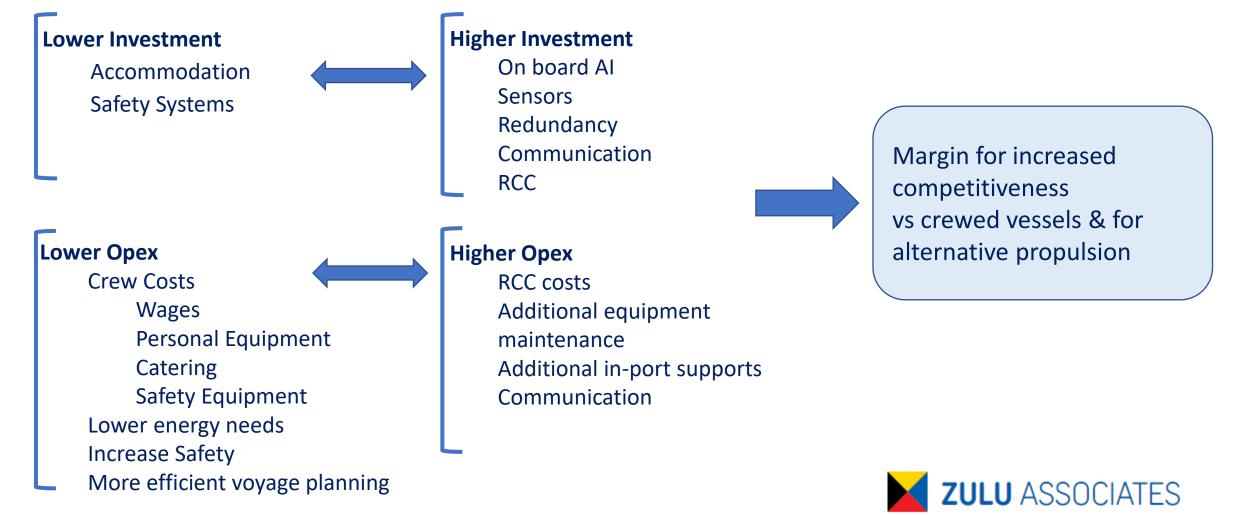


Definition of Autonomous operation

- Autonomous operation equipment on vessel for present waterway infrastructure
- No crew on vessel during passage/transit
- Remote Control Centres (RCC) in continuous contact for monitoring and control
- Autonomous equipment capable of situational awareness and complexity analysis (levels)
- Situational awareness communicated from vessel to RCC
- RCC intervention in steps pending on operational situation & needs for intervention (human still in the loop)
- Fall back safety action
- Data gathering and exchange with RCC, ports, infrastructure, other vessels and shippers.



Zulu Associates Economics of Autonomous operation



Propulsion and on board energy provision

- Propulsion of the vessel by electric engines.
- Power generation through modular containerised system, allowing for simple "bunkering" or replacement for maintenance or repairs when in harbour.
- Modular system allows for transition to state of the art propulsion without adaptations of vessels.
- Modular system can be provided by third party, allowing to pay for energy used rather than investment.
- Limited shore power when in harbour.



Zulu Associates On board energy provision

Power generation will depend on developments, availability and operational profile of the vessel:

- Low emission diesel
- Diesel burning hydrogen (Internal Combustion Engine ICE)
 - Grey hydrogen
 - Green hydrogen
- Fuel cells
- Batteries
- Capacitors
- Heat blocks combined with Stirling engines



Zulu Associates Business case

Retrofitting or updating existing vessels to be autonomous and sustainable is economically and technically unviable, because of:

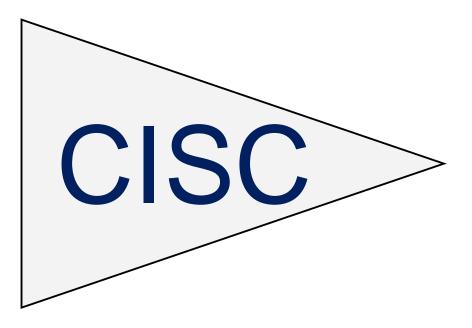
- No crew on board means new design of on board systems to be redundant
- Costs involved in creating digital twin for autonomous operation of each vessel
- Retrofits need each time to be made to measure as each vessel is different
- The hull will not be optimised for propulsion efficiency
- The unused crew accommodation, hotel systems and associated safety requirements remain part of the vessel after the retrofit.





Zulu Associates Group

Continental Inland Shipping Company



X-Barge Y-Barge



Continental Inland Shipping Company Overview

- X-Barge: a new 1.500t (80 TEU 45 ft capacity) inland barge, to provide a inland waterway platform initially for container and bulk flows
- Y-Barge: a new 600t (26 TEU) to provide an inland waterway platform initially for container flows, able to operate on small European inland waterways (CEMT 2)
- Both barges designed to be:
 - standardised and assembly line production;
 - modular in equipment to allow ease of maintenance and technical through life maintenance and upgrading;
 - modular and exchangeable energy provision systems;
 - hull design and routing to be energy efficient;
 - digitally connected;



Continental Inland Shipping Company Business case: replacement segment

The present fleet of inland dry bulk/container barges has an average age of 44 years : the fleet is outdated technically and in terms of performance and sustainability*.

- Many ships are outdated both technically and in terms of performance
- Euro stage 2 diesels are less sustainable than Euro stage 6 diesel truck
- An existing urgent need for fleet renewal or costly refurbishment programmes driven by higher expectations from transport customers and tougher regulations such as Euro Green Deal emissions targets
- Estimated replacement fleet market of 2,000+ vessels
- Time line : 15 years

* See KIM study: https://www.kimnet.nl/publicaties/rapporten/2020/02/06/het-kleine-drogeladingschip-op-de-radar



Continental Inland Shipping Company Specifications X-Barge

- Length Overall 85.0 metres
- Draft mid. 2.5 metres
- Beam mid. 8.0 metres
- Air draft limit
 - (Assumed) 9 metres (ab. WL)
- Service Speed 8 knots
- TEU Capacity 80
- Bulk Capacity 1.500t



Continental Inland Shipping Company Specifications Y-Barge

- Length Overall 50.0 metres
- Draft mid. 2.5 metres
- Beam mid. 6.6 metres
- Air draft limit
 - (Assumed) 4,5 metres (ab. WL)
- Service Speed 8 knots
- TEU Capacity 26/28
- Bulk Capacity 600t





Email: antoon.vancoillie@zulu-associates.com